

**Education**

2000 Wesleyan University  
2010 University of Southern California  
2019 University of Oxford

**Career**

1999 McKinsey & Co.  
2000-02 Lehman Brothers  
2002-09 Yahoo! Inc.  
2009-12 Microsoft Corp  
2012-14 Yell Group plc  
2015-22 Arrow Electronics  
2022-Present Carlyle Group

**Victor Gustaf Gao** is Chief Commercial Officer, Corporate Private Equity and Managing Director at The Carlyle Group. He advises the firm's flagship funds in investment sourcing, asset selection, and high-stakes commercial and AI transformation, including value architecture and system deployment of frontier models such as OpenAI, Anthropic, and Meta across the portfolio.

An early investor and innovator in spatial AI, Victor served as founding board member at MIT's Machine Learning Applications Program, a private sector partnership at the institution's Computer Science and Artificial Intelligence Lab, where he charted frontier research in 3D embedding methods in automotive, robotics, and precision agriculture applications.

Previously, Victor was member of the Executive Committee, Chief Marketing officer, and a Section 16 Officer at Arrow Electronics (NYSE: ARW), a Fortune 100 global technology and engineering company. At Arrow, Victor led the company's multi-billion-dollar digital growth, redefined its global brand and go-to-market, and spearheaded harsh physical environment design innovations that won two consecutive Thomas Edison Awards in 2018 and 2019.

Victor is an advocate for an interdisciplinary science and liberal arts education for the next generation. In addition to his work with McLaren Formula One and the NTT Indycar Series, he is founding editor and publisher emeritus of AspenCore, the world's largest publishing house dedicated to the continuing education of electrical engineers and semiconductor manufacturers.